

Position and Experience Confirmation

This form may be completed by typing directly into the body of the PDF document. TMA will not accept any forms directly from the applicant. Please note: This form should be completed by representatives of the client when possible, span distinct engagements, and not be authored by those who provided your Confidential Professional References.

Turnaround Management Association, 150 North Wacker Drive, Suite 1900, Chicago, Illinois 60606 p: +1 312 578 6900, f: +1 312 578 8336, e: certification@turnaround.org

Certification Candidate Name

Client Name or Industry/Location

CONFIRMATION PROVIDER

Name		Email	
Company		Phone	
Role in case: □ Senior Member of Turnaround Firm □ 0	Client 🗖 Attorn	ey involved in case	□ Senior Lender to client
CANDIDATE POSITION - SELECT ALL THAT APPLY			
Chief Restructuring Officer or equivalent	□ Assignee for	the Benefit of Creditors	Turnaround Team Leader
D Plan Administrator or Liquidating Trustee	□ Receiver	🗖 Interim Manager V	Vorking on Turnaround
□ Other (please explain).			

CANDIDATE EXPERIENCE - SELECT ALL THAT APPLY

Developed a written turnaround plan and obtained buy-in from client

Developed a written turnaround plan and obtained buy-in from secured lender

- D Prepared a situation analysis including a weekly cash flow, liquidation analysis, financial feasibility and staff analysis
- Served as an Interim Manager
- Oversaw implementation of the turnaround plan including cash management
- Led third party negotiations with any of the following: vendors, creditors, landlords, and/or unions
- D Obtained new or restructured financing or raised equity
- □ Sold or liquidated an operating division or company
- Led a company through bankruptcy as the company's financial advisor or CRO

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I certify that the candidate listed above held the position and had the responsibility for doing the activities indicated above.

Signature

Date

POSITION AND EXPERIENCE CONFIRMATION

Please complete the information on this page and return this entire form to TMA via email or in a sealed envelope. TMA will not disclose the contents of this certification nor distribute copies to the applicant due to the sensitive nature of its contents.